BUILDING THE CAPACITY FOR GREATNESS





Ocean Carrier Consolidation

90% of cargo moving through The Port of Virginia is carried by the three major alliances.



Infrastructure

Larger Vessels require more on-terminal resources on land and deeper and wider shipping channels.



West Coast Diversification

Increasing numbers of businesses are diverting cargo to the US East Coast to reduce risks to supply chains.

Industry Challenge:

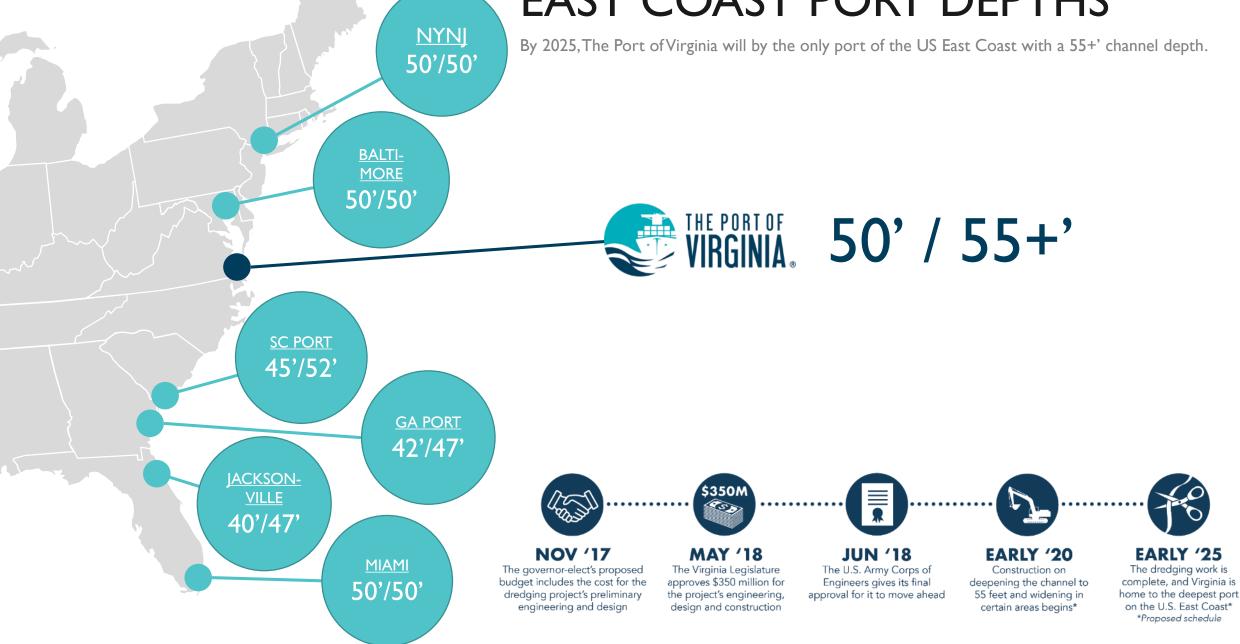
To remain competitive, ports must be able to move cargo safely, swiftly, and sustainably inside – and outside – their gates.

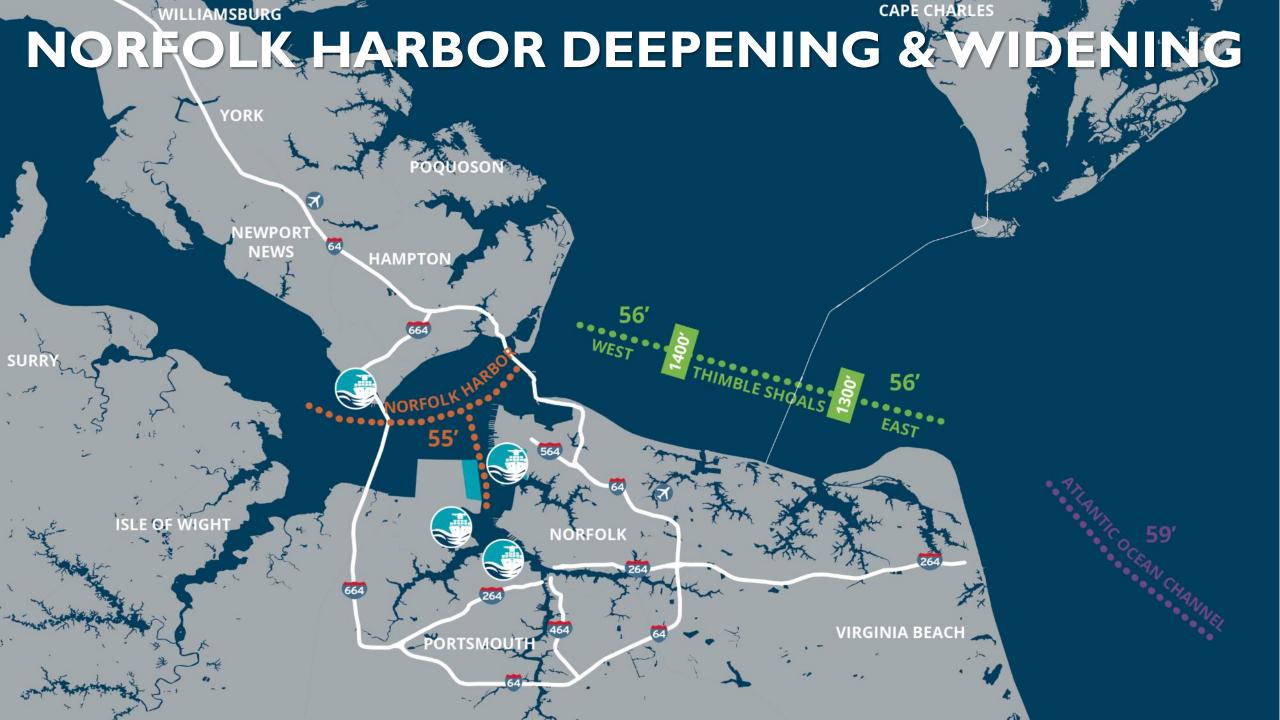
WE HAVE A HISTORY OF WELCOMING BIG SHIPS

A 69% increase in size in under five years.



EAST COAST PORT DEPTHS





VIRGINIA INTERNATIONAL GATEWAY

- 1.2 million container capacity (annually)
- Extended rail operation
- Extended berth
- Expanded truck gates
- 4 new ship-to-shore cranes

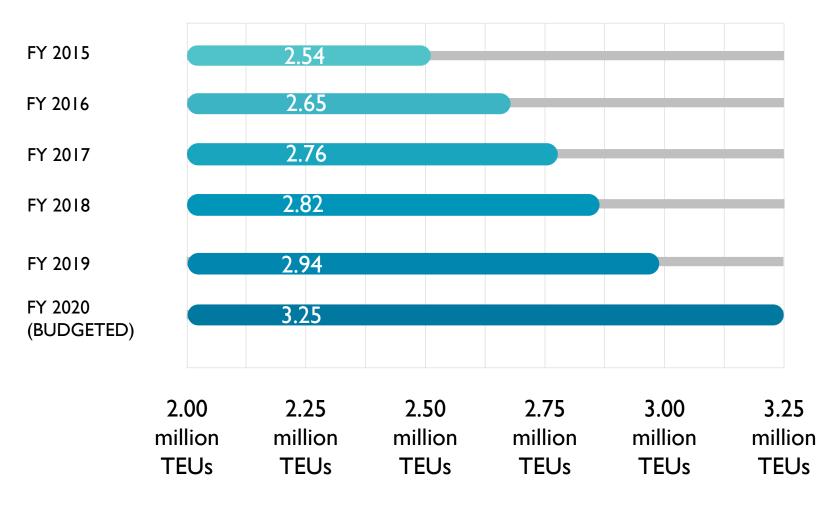
SOUTH NIT RE-PHASING

AUGUST 1, 2019



RECORD-SETTING VOLUMES

We are handling more than 400,000 TEUs more than we did in FY2015 – a 15% increase.



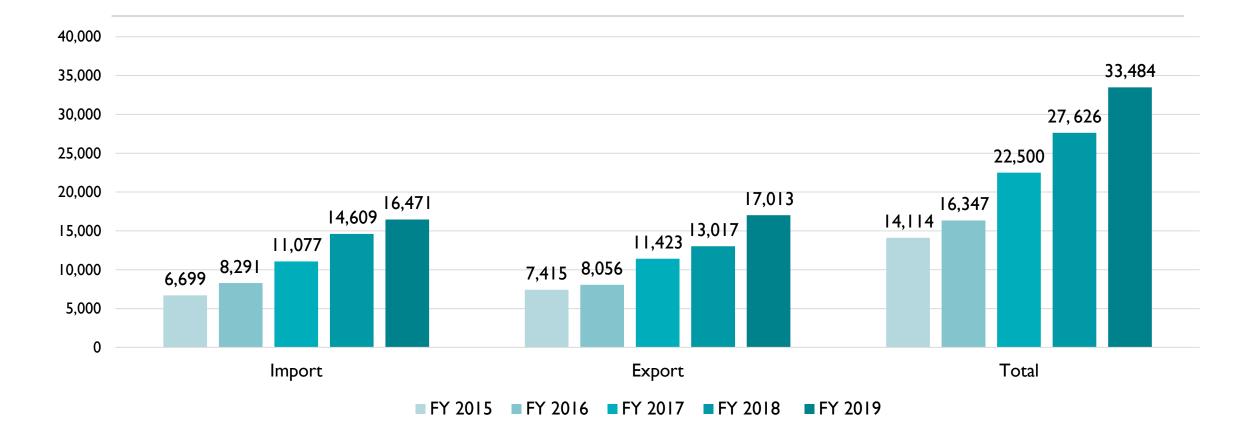
RECORD-SETTING VOLUMES

We handled 2.94 million TEUs in Fiscal Year 2019

Overall volume up 3.9% over FY 2018 Vessel calls are down 7.9% over FY 2018

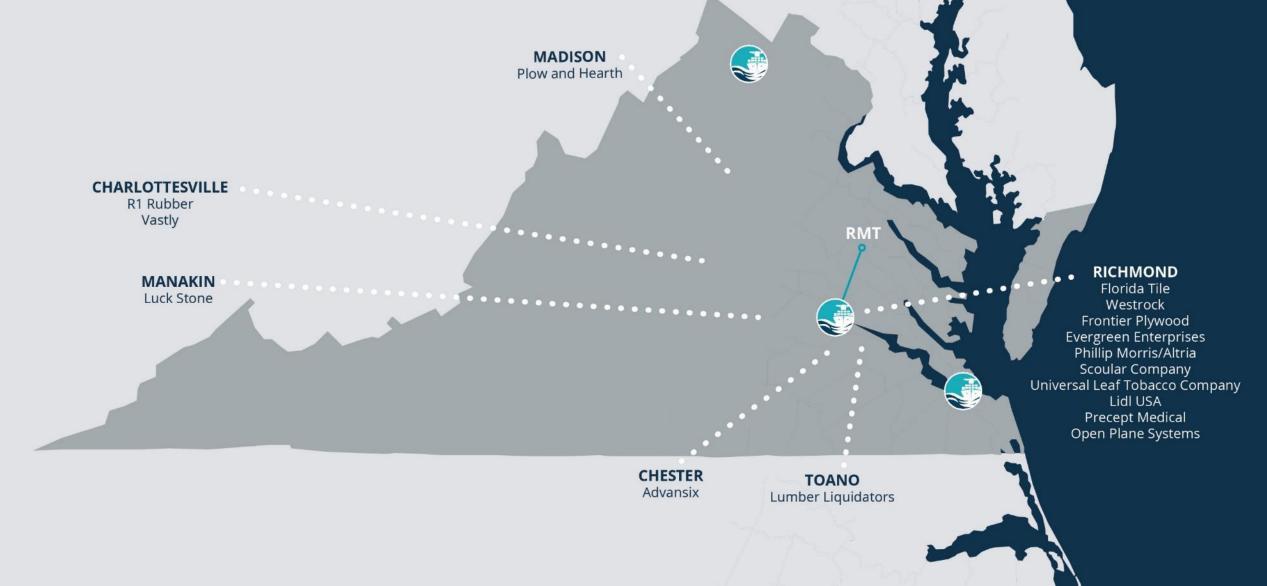
Our Richmond Marine Terminal Barge service moved 33,484 containers in FY 2019

WEARE CONSISTENTLY GROWING AT RMT



2019 Fiscal Year: up 21.2% to 33,484 containers

RICHMOND BARGE MARKET



RICHMOND PORT PARTNERS & USERS



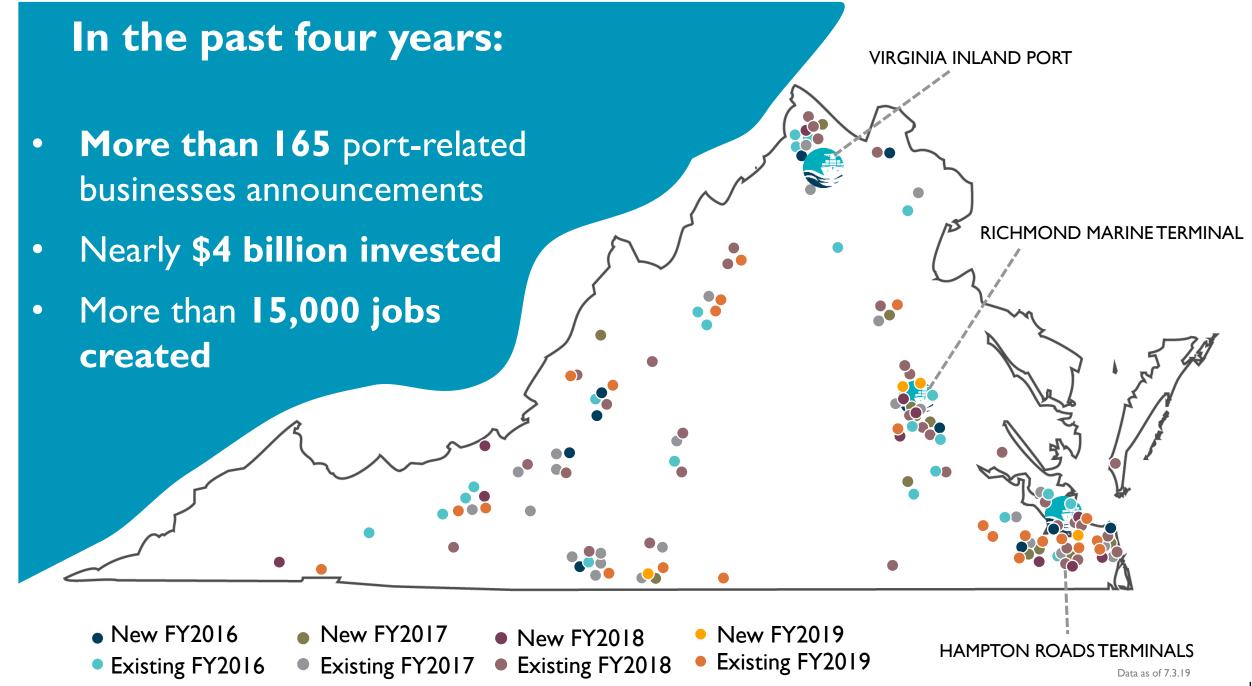












CATALYSTS FOR COMMERCE: FY 2019

45 BUSINESSES

announced they were locating or expanding their business in Virginia More than 3,000,000 SQUARE FEET built or under development

More than **\$2.0 BILLION** invested across Virginia





Data as of 7.3.19



RICHMOND MARINE TERMINAL (RMT)

MULTI-DIMENSIONAL CARGO FACILITY • BREAKBULK • CONTAINERS

ACREAGE: 121 3X WEEKLY BARGE SERVICE DEPTH: 34 FT

CARLOAD RAIL SERVICE VIA CSX AND NORFOLK SOUTHERN

ON-TERMINAL WAREHOUSE SPACE

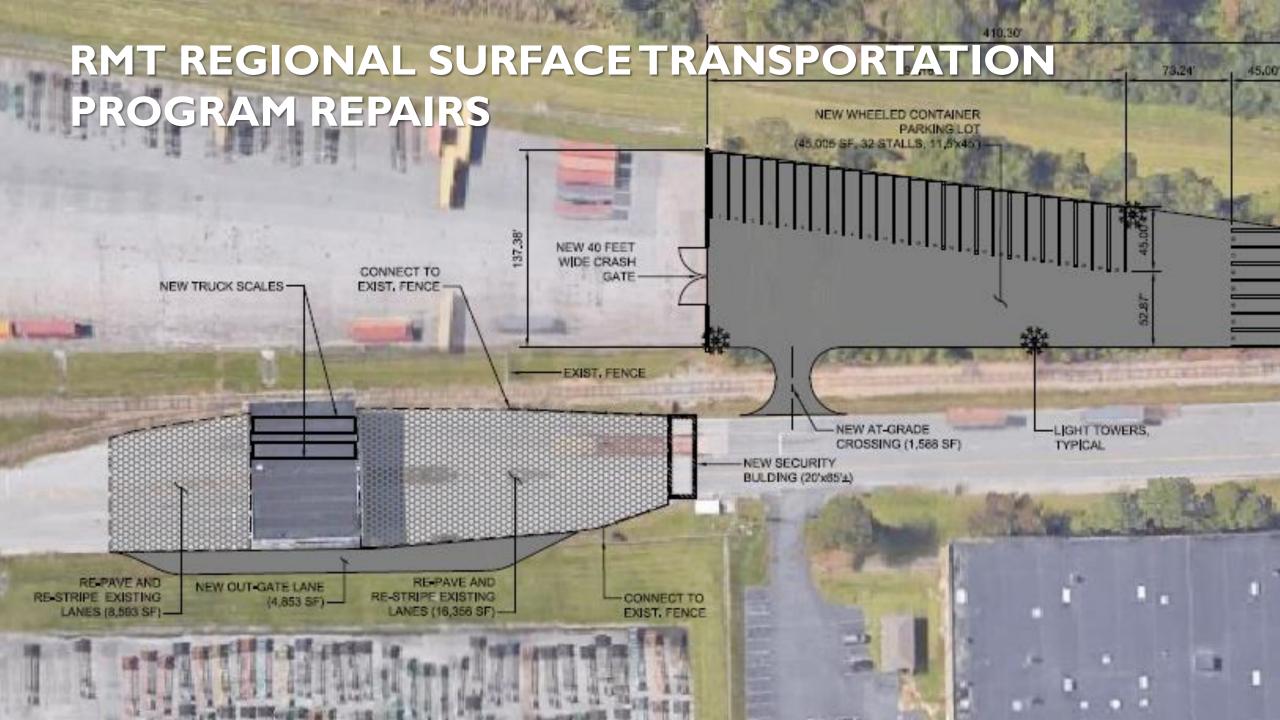
DIRECT INTERSTATE ACCESS

Richmond Marine Terminal

- New \$4.2 million mobile harbor crane
 \$600,000 in rail improvements
 Larger barge with 50% more capacity (x2)
- Additional sailings
- Mobile generator for refrigerated cargo
- 52K Forklift
- Wharf repairs and resurfacing

GRANT-FUNDED RMT REPAIRS





SPEC DEVELOPMENT AROUND RMT



I-95 / RMT / Commerce Corridor Access Study PARTNER IN TRANSPORTATION

FY	MP Richmond	Growth Rate	Low Case	High Case
2040	48,375	1.99%	66,073	104,708
2041	49,324	I.96%	67,370	108,819
2042	50,282	l. 9 4%	68,678	113,044
2043	51,248	1.92%	69,998	7,388
2044	52,223	1.90%	71,330	121,854
2045	53,207	1.88%	72,674	126,446

