INTRODUCED: January 22, 2024

## AN ORDINANCE No. 2024-033

| To amend City Code § 8-555, concerning fees for the temporary use of Main Street Station, for |
|---|
| the purpose of revising the schedule of fees for the temporary use of Main Street Station.    |
|   |

Patron – Mayor Stoney

Approved as to form and legality by the City Attorney

PUBLIC HEARING: FEB 26 2024 AT 6 P.M.

## THE CITY OF RICHMOND HEREBY ORDAINS:

§ 1. That section 8-555 of the Code of the City of Richmond (2020) be and is hereby **amended** and reordained as follows:

# Sec. 8-555. Fees for temporary use of Main Street Station.

This section applies to that portion of City-owned real estate located in the block bounded generally by East Main Street to the south, North 15th Street and Interstate 95 to the west, East Broad Street to the north, and Ambler Street and Crane Street to the east. The Chief Administrative Officer, or the designee thereof, is authorized to license Main Street Station or any portion thereof

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| ADOPTED: _ | FEB 26 2024 | _ KEJECTED: |   | STRICKEN: |  |

for temporary use by the public in the manner provided and to the extent permitted by Section 8-2 only for the following fees:

|      |          | Description  | Fee   |
|------|----------|--|---|
| Fees | S        | for temporary use of Main Street                           |   |
| Stat | ion:     |  |   |
| (1)  | Hea      | d house:   |   |
|      | a.       | Sunday through Thursday:                                   |   |
|      |          | 1. All day package   | [ <del>\$3,900.00</del> ] <u>\$5,000.00</u> |
|      | b.       | Friday through Saturday:                                   |   |
|      |          | 1. All day package   | [ <del>\$7,000.00</del> ] <u>\$7,500.00</u> |
| (2)  | Trai     | n shed (first floor only):                                 |   |
|      | a.       | Sunday through Thursday:                                   |   |
|      |          | 1. All day package   | [\$2,800.00] \$3,500.00                     |
|      | b.       | Friday through Saturday:                                   |   |
|      |          | 1. All day package   | [ <del>\$3,500.00</del> ] <u>\$4,000.00</u> |
| (3)  | Trai     | n shed (second floor only):                                | <u> </u>                                    |
|      | a.       | Sunday through Thursday:                                   |   |
|      |          | 1. All day package   | [\$8,900.00] \$13,000.00                    |
|      | b.       | Friday through Saturday:                                   | <u> </u>                                    |
|      |          | 1. All day package   | [ <del>\$14,800.00</del> ] \$19,000.00      |
| (4)  | Con      | nmercial kitchen:  | <u> </u>                                    |
| (1)  | a.       | Ice maker rental   | \$500.00                                    |
|      | b.       | Plate warmer, for each rental                              | \$250.00                                    |
|      | c.       | Stand-alone rental   | \$2,500.00                                  |
|      | d.       | Add-on rental to event                                     | \$1,000.00                                  |
| (5)  |          | th Plaza:  | ψ1,000.00                                   |
| (5)  | a.       | Add-on rental to event:                                    |   |
|      | и.       | Sunday through Thursday                                    | \$500.00                                    |
|      |          | Friday through Saturday                                    | \$1,000.00                                  |
|      | b.       | Stand-alone rental:  | ψ1,000.00                                   |
|      | 0.       | Sunday through Thursday                                    | \$1,000.00                                  |
|      |          | Friday through Saturday                                    | \$1,500.00                                  |
| (6)  | The      | Square:  | Ψ1,200.00                                   |
| (0)  | a.       | Sunday through Thursday                                    | \$750.00                                    |
|      | а.<br>b. | Friday through Saturday                                    | \$1,000.00                                  |
| (7)  |          | Gallery at Main Street Station, per month                  | \$500.00                                    |
| (8)  |          | ti-space pricing:  | ψυσοιοσ                                     |
| (6)  |          | If a licensee rents the train shed (second floor only),    |   |
|      | a.       | pricing for the head house for the same rental period will |   |
|      |          | be reduced to 50 percent                                   |   |
| (9)  | Trai     | •  |   |
|      | pric     |  |   |
|      | a.       | Licensee may rent space for set-up days at a 50 percent    |   |
|      | u.       | rate   |   |
|      |          |  |   |

This ordinance shall be in force and effect on July 1, 2024. § 2.

APPROVED AS TO FORM:

City Attorney's Office

A TRUE COPY: TESTE:

City Clerk





# **City of Richmond**

900 East Broad Street 2nd Floor of City Hall Richmond, VA 23219 www.rva.gov

## Master

File Number: Admin-2023-2078

| File ID: Admin-2023-2078 | <b>Type:</b> Request for Ordinance or | Status: Regular Agenda |
|--------------------------|---------------------------------------|------------------------|
|--------------------------|---------------------------------------|------------------------|

Resolution

Version: 1 Reference: In Control: City Clerk Waiting

Room

Department: Cost: File Created: 12/20/2023

Subject: Final Action:

Title:

**Internal Notes:** 

Code Sections: Agenda Date: 01/22/2024

Indexes: Agenda Number:

Patron(s): Enactment Date:

Attachments: Admin-2023-2078 MSS Results (Model) - vF, Enactment Number:

Admin-2023-2078 WD Ordinance MSS\_Fees - AATF

Contact: Introduction Date:

**Drafter:** Adam.Hohl@rva.gov **Effective Date:** 

Related Files:

# **Approval History**

| Version | Seq# | Action Date | Approver         | Action         | Due Date   |
|---------|------|-------------|------------------|----------------|------------|
| 1       | 1    | 12/20/2023  | Robert Steidel   | Approve        | 12/21/2023 |
| 1       | 2    | 12/20/2023  | Adam Hohl - FYI  | Notified - FYI |            |
| 1       | 3    | 12/20/2023  | Meghan Brown     | Approve        | 12/21/2023 |
| 1       | 4    | 12/21/2023  | Sheila White     | Approve        | 12/21/2023 |
| 1       | 5    | 12/21/2023  | Sabrina Joy-Hogg | Approve        | 12/22/2023 |
| 1       | 6    | 12/21/2023  | Adam Hohl - FYI  | Notified - FYI |            |
| 1       | 7    | 1/2/2024    | Jeff Gray        | Approve        | 12/22/2023 |
| 1       | 8    | 1/5/2024    | Lincoln Saunders | Approve        | 1/11/2024  |
| 1       | 9    | 1/18/2024   | Mayor Stoney     | Approve        | 1/23/2024  |

## **History of Legislative File**

| Ver-  | Acting Body: | Date: | Action: | Sent To: | Due Date: | Return | Result: |
|-------|--------------|-------|---------|----------|-----------|--------|---------|
| sion: |              |       |         |          |           | Date:  |         |
|       |              |       |         |          |           |        |         |

# Text of Legislative File Admin-2023-2078

City of Richmond Intracity Correspondence

**O&R Transmittal** 

DATE: December 6, 2023

TO: The Honorable Members of City Council THROUGH: The Honorable Levar M. Stoney, Mayor

THROUGH: J.E. Lincoln Saunders, Chief Administrative Officer THROUGH: Sabrina Joy-Hogg, Deputy Chief Administrative Officer

THROUGH: Sheila White, Director of Finance

THROUGH: Meghan Brown, Acting Director of Budget & Strategic Planning

FROM: Robert Steidel, Deputy Chief Administrative Officer RE: Revise Fees for Temporary Use of Main Street Station

ORD. OR RES. No.

PURPOSE: To revise Chapter 8 City-Owned Real Estate, Article XIII, Section 8-555 Fees for temporary use of Main Street Station to reflect revised fee values as a result of recent market and cost analysis.

BACKGROUND: The Chief Administrative Officer, or the designee thereof, is authorized to license Main Street Station or any portion thereof for temporary use by the public in the manner provided and to the extent permitted by Section 8-2 for certain areas of Main Street Station. The established fee schedule was last revised in 2020. In 2023, the City administration contracted with a consultant to perform a cost and market analysis in order to better inform recommended rental fees to maximize revenue while maintaining competitive advantage. The results of that analysis are hereby recommended for consideration in order to best meet net revenue requirements for the rental facility.

Based on current assumptions, the cost analysis suggests that to cover all assumed costs, either the number of rentals need to increase significantly, or there would need to be a substantial increase in the current fee structure. Further, the benchmarking analysis suggests that Shed fees may having pricing power to increase.

COMMUNITY ENGAGEMENT: Upon adoption, revised rental fees will be communicated to new prospective customers. Existing customers who have already signed a contract for facility rental beyond the effective date will maintain the contracted fee value.

STRATEGIC INITATIVES AND OTHER GOVERNMENTAL: Efficient & High Quality Service Delivery; Responsive, Accountable, and Innovative Government.

FISCAL IMPACT: Estimated revenue of \$945,000. The market will likely prevent the fees from generating the full net revenue requirements, although intangible economic benefits to the City of Richmond should also be considered.

DESIRED EFFECTIVE DATE: July 1, 2024

REQUESTED INTRODUCTION DATE: January 8, 2024

CITY COUNCIL PUBLIC HEARING DATE: January 22, 2024

REQUESTED AGENDA: Consent

RECOMMENDED COUNCIL COMMITTEE: Finance and Economic Development

AFFECTED AGENCIES: Department of Public Works

RELATIONSHIP TO EXISTING ORD. OR RES.: Ord. No. 2020-202

<a href="https://richmondva.legistar.com/LegislationDetail.aspx?">https://richmondva.legistar.com/LegislationDetail.aspx?</a>

ID=4641790&GUID=C00508D0-C781-49ED-B72A-B3B54D4D2EB4&Options=ID|Text|&Search=2020-202>,

ORD 2020-192 <a href="https://richmondva.legistar.com/LegislationDetail.aspx?">https://richmondva.legistar.com/LegislationDetail.aspx?</a>

ID=4641780&GUID=B6BC6D53-564B-412B-AB88-D7CAFC9B7BC8&Options=ID|Text|&Search=2020-192>,

ORD 2020-008 <a href="https://richmondva.legistar.com/LegislationDetail.aspx?">https://richmondva.legistar.com/LegislationDetail.aspx?</a>

ID=4304320&GUID=638D8858-2DA1-4F06-99B3-E8D99CD2D243&Options=ID|Text|&Search=2020-008>

ATTACHMENTS: Summary of MSS Calculations and Option for Consideration

STAFF: Robert Steidel, DCAO Operations, 804-646-1378

#### **KEY INPUTS & ASSUMPTIONS**

#### Revenue Requirements

- Includes the following costs:
  - 2024 Annual Operating Budget (\$2.4)
  - 20% of Annual Depreciation (\$0.5m)
- Includes the following revenue offsets:
  - FY24 Budget Revenue from Other MSS Sources (\$0.9m)
  - Est. Tax Sales, Meals, and Lodging Tax Revenues (\$0.1m)
- Net Revenue Requirements total \$1.9m

## <u>Scenarios</u>

- 1). Assumes 96 rentals (based on FY23 rentals) and distributes costs using current ratios
- 2). Assumes 96 rentals (based on FY23 rentals) and distributes costs using square footage
- 3). Assumes 364 rentals (based on 20% booking rate) and distributes costs using current ratios
- 4). Assumes 364 rentals (based on 20% booking rate) and distributes costs using square footage

## **CALCULATION RESULTS**

| Weekend Rates           | Е  | xisting | So | enario 1 | Sc | enario 2 | Sc | enario 3 | Scenario 4  | Α  | verage |
|-------------------------|----|---------|----|----------|----|----------|----|----------|-------------|----|--------|
| Head House              | \$ | 7,000   | \$ | 16,760   | \$ | 5,990    | \$ | 2,890    | \$<br>8,830 | \$ | 8,620  |
| Shed 1st Floor          |    | 3,500   |    | 8,380    |    | 18,260   |    | 8,820    | 4,410       |    | 9,970  |
| Shed 2nd Floor          |    | 14,800  |    | 35,440   |    | 43,040   |    | 20,780   | 18,670      |    | 29,480 |
| Shed North Plaza        |    | 1,500   |    | 3,590    |    | 1,920    |    | 930      | 1,890       |    | 2,080  |
| The Square              |    | 1,000   |    | 2,390    |    | -        |    | -        | 1,260       |    | 910    |
| The Gallery, per month  |    | 1,000   |    | 2,390    |    | 1,370    |    | 660      | 1,260       |    | 1,420  |
| Weekday Rates           |    |         |    |          |    |          |    |          |             |    |        |
| Head House              | \$ | 3,900   | \$ | 9,340    | \$ | 3,330    | \$ | 1,610    | \$<br>4,920 | \$ | 4,620  |
| Shed 1st Floor          |    | 2,800   |    | 6,700    |    | 14,610   |    | 7,050    | 3,530       |    | 6,940  |
| Shed 2nd Floor          |    | 8,900   |    | 21,310   |    | 25,880   |    | 12,500   | 11,220      |    | 15,960 |
| Shed North Plaza        |    | 1,000   |    | 2,390    |    | 1,280    |    | 620      | 1,260       |    | 1,310  |
| The Square              |    | 500     |    | 1,200    |    | -        |    | -        | 630         |    | 470    |
| The Gallery, per month  |    | 750     |    | 1,800    |    | 1,030    |    | 500      | 950         |    | 1,010  |
| Shed Commercial Kitchen | \$ | 2,500   | \$ | 5,986    | \$ | 1,410    | \$ | 681      | \$<br>3,153 | \$ | 2,750  |

## **BENCHMARKING ANALYSIS**

Existing rental fees are largely in line with the market. However, based on our analysis of comparable venues, the following adjustments should be considered:

- 1). The Shed second floor fees likely have pricing power to increase.
- 2). The weeknight discount could be reduced for both the Shed and HeadHouse.

The impact of these adjustments should be evaluated by MSS staff.

## POTENTIAL RATE OPTION FOR CONSIDERATION

|                         | FY 2023<br>(Units) | Existing Fees | Revenue    | Modified Fees | Revenue    |
|-------------------------|--------------------|---------------|------------|---------------|------------|
| Weekend Rates           |                    |               |            |               |            |
| Head House              | 23                 | \$ 7,000      | \$ 161,000 | \$ 7,500      | \$ 172,500 |
| Shed 1st Floor          | 4                  | 3,500         | 14,000     | 4,000         | 16,000     |
| Shed 2nd Floor          | 25                 | 14,800        | 370,000    | 19,000        | 475,000    |
| Shed North Plaza        | -                  | 1,500         | =          | 1,500         | -          |
| The Square              | 2                  | 1,000         | 2,000      | 1,000         | 2,000      |
| The Gallery, per month  | -                  | 1,000         | -          | 1,000         | -          |
| Weekday Rates           |                    |               |            |               |            |
| Head House              | 13                 | \$ 3,900      | \$ 50,700  | \$ 5,000      | \$ 65,000  |
| Shed 1st Floor          | 9                  | 2,800         | 25,200     | 3,500         | 31,500     |
| Shed 2nd Floor          | 14                 | 8,900         | 124,600    | 13,000        | 182,000    |
| Shed North Plaza        | -                  | 1,000         | -          | 1,000         | -          |
| The Square              | 2                  | 500           | 1,000      | 500           | 1,000      |
| The Gallery, per month  | -                  | 750           | -          | 750           | -          |
| Shed Commercial Kitchen | -                  | \$ 2,500      | \$ -       | \$ 2,500      | \$ -       |
| Total                   | 92                 |               | \$ 748,500 |               | \$ 945,000 |

## **KEY TAKEAWAYS**

- The market will likely prevent the fees from generating the net revenue requirements. However, this analysis does not capture the vast economic benefits the venue provides to the City of Richmond.
- Advertising and marketing efforts should be explored in effort to increase demand
- Other revenue streams should be pursued, such as increased parking fees, fees from preferred catering, photography access fees, etc.