

RICHMOND CULTURAL RESOURCE MANAGEMENT PLAN

Prepared By October 16, 2023







Established 2004

Small, Micro, Woman, and Minority-owned business

Full service historic preservation consulting firm

Located in Norfolk, Virginia

Projects throughout the Southeast and Mid-Atlantic Region









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Creation of City-Wide Cultural Resource Management Plan

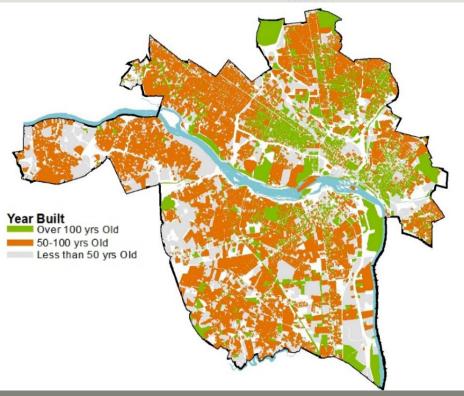
- Enhance City's existing policies, ordinances, & programs
- Design practical strategies and achievable goals that help manage change
- Acknowledge "the role historic preservation plays & will continue to play in shaping the city's urban form and character."

Fulfillment of Current Vision

- Alignment with Richmond 300
 - Objective 3: Historic Preservation

Emphasis on Equity & Inclusion

- Identify areas of diversity in City's cultural resources
 - Provide approaches to highlight underrepresented groups



Courtesy of City of Richmond Planning & Preservation Department



Preservation: Stewardship of historic buildings, sites, places, neighborhoods, and community assets

Cultural Resource: A broad term that refers to a variety of historic assets within a community

Historic: Typically refers to a place, building, object, district, or site that is more than 50 years old

Survey: A review of cultural resources located within a specified area and typically focuses on architectural or archaeological resources.

Internal Stakeholder: Those who are directly tied to city government such as staff, leadership, elected, and appointed officials

External Stakeholder: Organizations, community leaders, residents, and businesses not tied to City government that have a stake in the outcome of the plan and process.



Cultural resources encompass a broad range of historic assets in a community:

- Physical/tangible:
 - Buildings
 - Objects (memorials, markers, works of art)
 - Neighborhoods
 - Parks/Landscapes
 - Archaeological sites and cemeteries
- Intangible
 - Communities
 - Lost resources (demolished, moved)
 - Oral history
 - Community history/character/identity



Shockoe Hill African Burying Ground Historical Marker Unveiling. Courtesy of Historic Richmond





Chapter 1 – Introduction



Chapter 2 – Context for Preservation

Planning in Richmond



Chapter 3 – Community Vision &

Guiding Principles



Chapter 4 – Goals / Actions /

Implementation Guide



Chapter 5 - Survey & Risk Planning



Chapter 6 – Internal Partnerships



Chapter 7 – External Partnerships





For a more detailed outline of the Plan, scan the QR Code Above





Original Phase 1 Deliverables

- Research, risk assessment, analysis of previous survey and preservation work
- Conduct targeted stakeholder engagement & analysis
- Community-wide public engagement meetings & survey
- Prepare draft sections of the plan:
 - Executive summary and outline
 - Community outreach and engagement
 - Summary of past preservation efforts
 - Survey recommendations
 - Risk planning recommendations



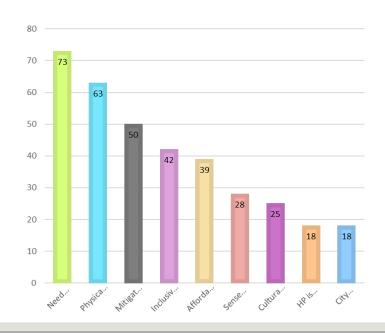
Courtesy of Richmond 300





THEMES ACROSS ALL QUESTIONS: ROUND 1

- Need for Community Engagement*
- Physical Environment
- Mitigating Growth/Density/Development with Historic Preservation
- Inclusivity/Equity
- Affordability/Economic Incentives
- Sense of Place/Community Identity
- Cultural Heritage/Intangible History
- HP is Both Architectural & Cultural
- City Staffing/Resources



Updated Phase 1 Deliverables

- Conducted expanded stakeholder engagement
 & analysis
- Analyzed existing programs & documents
- Prepared draft sections of the plan:
 - Executive summary and preliminary outline
 - Stakeholder input summary and analysis
- Prepared recommendations for Phase 2
 - Community engagement & questionnaire
 - Schedule
 - Advisory committee





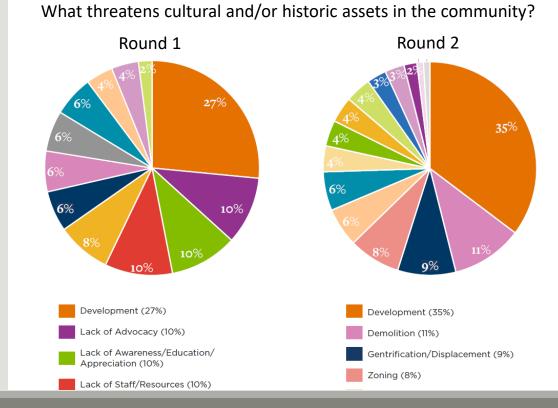
Round 1: Internal Stakeholders

- City staff, leadership, elected & appointed officials
- Advisory committee

Round 2: External Stakeholder

- Community leaders
- Staff and board of related organizations
- Recommended by past interviewees

Total number of individual or small group interviews: 48































& Cultural Center of Virginia





Round 1 Theme	Round 2 Corresponding Sub-Themes	Density & Development Pressures
Community		Threats (40%
Engagement		Development (22%
	Engagement (41%)	Housing (16%
	Word Choice and/or Focus of Historic Preservation (18%)	Gentrification (7% Density (5%
	Collaboration (15%)	Demolition (5%
	Education (13%)	Threatened Resources (3%
	Community Organizations (9%)	Incentives (2%
	Digital Resources (2%)	Inclusivity/Equity
	Access (1%)	Interpreting History (47%
Cultural Landscape &		Acknowledge Resources (21%
Built Environment		Underrepresented History (18%
	Place (26%)	Diversity (6%
	Neighborhoods (15%)	Identity (4%
	Historic Resources (15%)	Arts & Culture (3%
	Community (14%)	Archaeology (1%
	Character (12%)	City Staffing/Resources
	Guidelines (9%)	Planning (50%
	Old & Historic Districts (6%)	City Resources (29%
	Natural Resources (2%)	Boards & Committees (17%
	Opportunities (1%)	Code Enforcement (4%

Key Takeaways

- •Focus was not just on physical buildings, but also intangible assets such as character and culture
- •Emphasis on equity and inclusion
- •Development pressure is the greatest perceived threat to historic resources
- •Protections for community character that are not costprohibitive
- •Complex relationship between housing affordability, growth, and preservation



Public Meetings & City Planning Commission Meetings

• At key milestones in the project

Survey

Online & hardcopies available October 16 – November 13,
 2023

Community Engagement Activities

- Two initial public meetings (virtual & hybrid)
- Youth engagement activity
- Open house in early 2024







OCTOBER-DECEMBER

- Community Engagement Activities
- Advisory Committee Outreach
- Community Survey
- Analysis of Community Engagement
- Research

JANUARY-FEBRUARY

- Develop Summary of Public Engagement
- Prepare Detailed Outline of Plan
- Open House
- Advisory Committee Meeting
- Public Meeting & City
 Planning Commission
 Presentation

MARCH-MAY

Content
 Development for 1st

 Draft of Plan

JUNE-AUGUST

- Draft Review & Revision Cycle
- Public Meeting & City Planning Commission
 Presentation

SEPTEMBER-DECEMBER

- Final Draft
 Development
- Final Presentations
- Council Adoption







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